

Consolidated Financial Highlights*1

(Years ended March 31)

Consolidated	2007	2008	2009	2010
Operating Revenues/Operating Revenue	¥3,335,260	¥3,596,284	¥3,497,509	¥3,442,147
Operating Income	344,701	400,452	443,207	443,862
Operating Margin	10.3%	11.1%	12.7%	12.9%
EBITDA*3	691,699	769,209	904,030	927,253
EBITDA Margin	20.7%	21.4%	25.8%	26.9%
Net Income/Profit for the Year Attributable to Owners of the Parent	186,747	217,786	222,736	212,764
Capital Expenditures	438,463	517,002	575,072	518,034
Depreciation	325,149	351,269	434,623	460,940
Interest-Bearing Debt	620,471	571,945	874,951	1,096,778
Equity Ratio/Ratio of Equity Attributable to Owners of the Parent	54.1%	58.5%	53.7%	52.8%
Return on Equity/Ratio of Return on Equity, Profit Attributable to Owners of the Parent (ROE)	13.3%	13.6%	12.6%	11.0%
Return on Assets/Ratio of Return on Total Assets (ROA)	13.0%	14.1%	14.1%	12.2%
Earnings per Share/Net Basic Earnings per Share*4 (yen/U.S. dollar)	70.84	81.35	83.29	79.61
Dividends per Share*4 (yen/U.S. dollar)	15.83	17.50	18.33	21.67
Dividend Payout Ratio	22.4%	21.5%	22.0%	27.2%
Net Cash Provided by (Used in) Operating Activities	738,703	545,234	712,231	739,992
Net Cash Provided by (Used in) Investing Activities	(442,218)	(557,688)	(775,470)	(924,442)
Free Cash Flows*5	296,485	(12,454)	(63,240)	(184,450)
Net Cash Provided by (Used in) Financing Activities	(258,919)	(104,410)	191,490	149,239
Number of Consolidated Employees*6 (people)	14,358	15,865	16,967	18,301
Number of Female Managers (people)	33	44	47	59
Number of Consolidated Foreign Employees (people)*7	—	—	—	—
CO ₂ Emissions (t)*8	964,579.8	1,028,159.9	1,061,746.4	1,181,403.0
Power Consumption (MWh)*9	1,734,940	1,849,970	1,910,356	2,126,440

*1 Since the fiscal year ended March 31, 2016, International Financial Reporting Standards (IFRS) have been applied. Results for the year ended March 31, 2015, also conformed to IFRS. In the event of a difference between Japanese GAAP and IFRS, it will be shown as "Japanese standard/IFRS."

*2 Yen amounts are translated into U.S. dollar, for convenience only, at the rate of ¥112.68 = U.S.\$1 on March 31, 2016.

*3 From the fiscal year ended March 31, 2013 and in the fiscal year ended March 31, 2015, the EBITDA calculation formula has been changed.

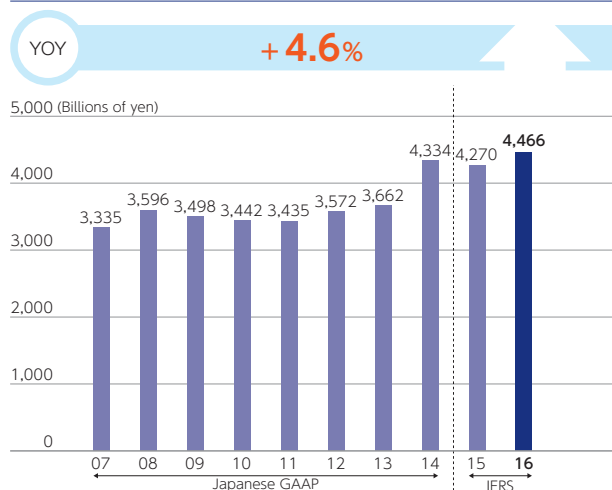
Until the fiscal year ended March 31, 2012: EBITDA = Operating income + depreciation + noncurrent assets retirement cost

From then until the fiscal year ended March 31, 2014: EBITDA = Operating income + depreciation + amortization of goodwill + noncurrent assets retirement cost

Since the fiscal year ended March 31, 2015: EBITDA = Operating income + depreciation + noncurrent assets retirement cost + impairment loss

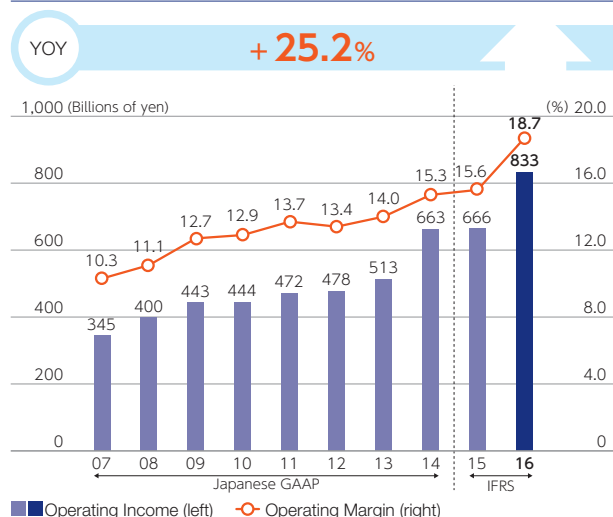
Operating Revenues/ Operating Revenue

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Operating Income

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Japanese GAAP

IFRS

					Millions of yen		Millions of U.S. dollars ^{*2}	
2011	2012	2013	2014	2015	2016	2016		
¥3,434,546	¥3,572,098	¥3,662,289	¥4,333,628	¥4,270,094	¥4,466,135	\$39,636		
471,912	477,648	512,669	663,245	665,719	833,358	7,396		
13.7%	13.4%	14.0%	15.3%	15.6%	18.7%			
936,315	908,499	959,571	1,186,069	1,284,553	1,410,971	12,522		
27.3%	25.4%	26.2%	27.4%	30.1%	31.6%			
255,122	238,605	241,470	322,038	395,805	494,465	4,388		
443,677	421,568	467,020	571,799	667,714	531,434	4,716		
449,318	417,886	406,726	470,098	518,708	531,667	4,718		
979,630	1,046,754	977,563	1,084,966	1,154,116	1,235,287	10,963		
55.7%	51.5%	55.1%	55.1%	54.5%	57.0%			
12.4%	11.5%	11.2%	13.0%	13.5%	15.5%			
12.4%	12.3%	12.7%	14.7%	12.1%	14.6%			
96.92	96.86	105.30	132.87	158.01	197.56	1.75		
23.33	26.67	30.00	43.33	56.67	70.00	0.62		
24.1%	27.5%	28.5%	32.6%	35.9%	35.4%			
717,354	725,886	523,908	772,207	968,752	884,538	7,850		
(440,546)	(484,507)	(472,992)	(546,257)	(635,745)	(667,917)	(5,928)		
276,808	241,379	50,916	225,950	333,006	216,621	1,922		
(279,998)	(225,931)	(140,249)	(105,643)	(310,528)	(299,003)	(2,654)		
18,418	19,680	20,238	27,073	28,172	31,834			
92	113	124	140	177	251			
—	—	—	2,630	2,624	4,380			
1,108,282.3	1,218,658.6	1,049,422.3	939,501.7	1,044,357	1,081,553			
1,995,042	2,190,787	1,885,703	1,686,480	1,873,293	1,939,115			

*4 Values are adjusted following stock splits conducted with effective dates of October 1, 2012, April 1, 2013, and April 1 2015. Figures for previous fiscal years have been retroactively adjusted.

*5 Free cash flows = Net cash provided by (used in) operating activities + net cash provided by (used in) investing activities

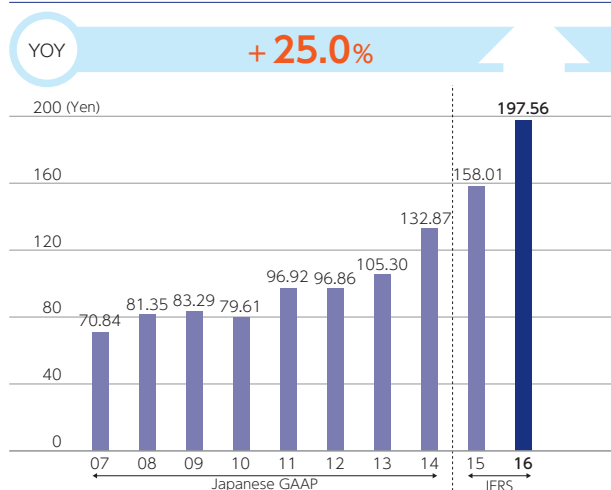
*6 Japanese GAAP until the fiscal year ended March 31, 2015

*7 Including KDDI employees on loan outside of the company in addition to full-time KDDI employees

*8 Calculated based on non-consolidated power and fuel consumption

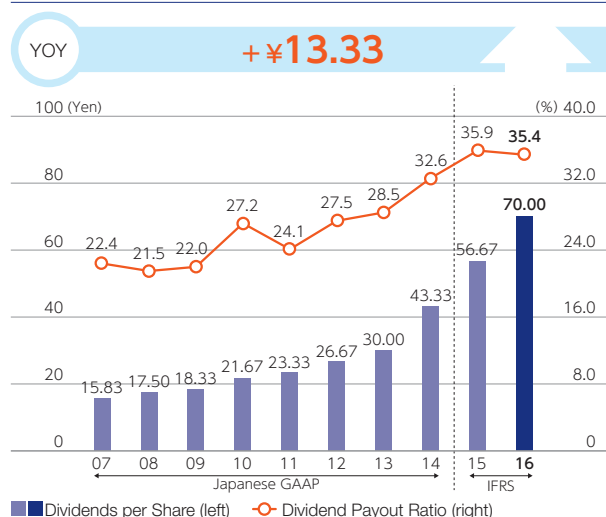
*9 Non-consolidated basis

Earnings per Share/ Net Basic Earnings per Share (EPS)

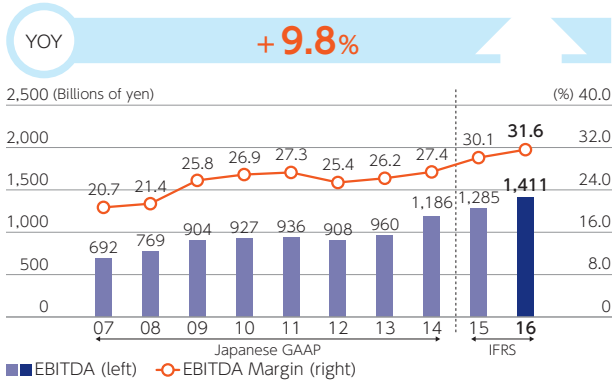


Dividends per Share

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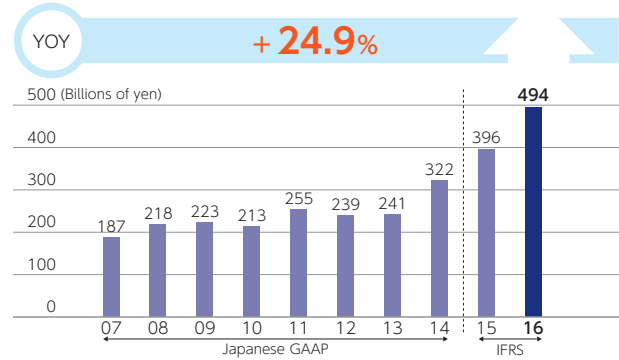


EBITDA



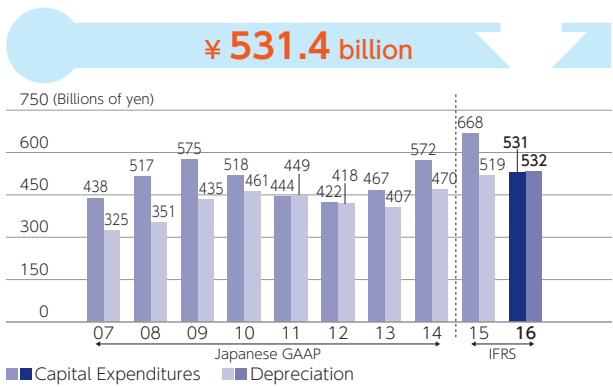
Net Income/Profit for the Year Attributable to Owners of the Parent

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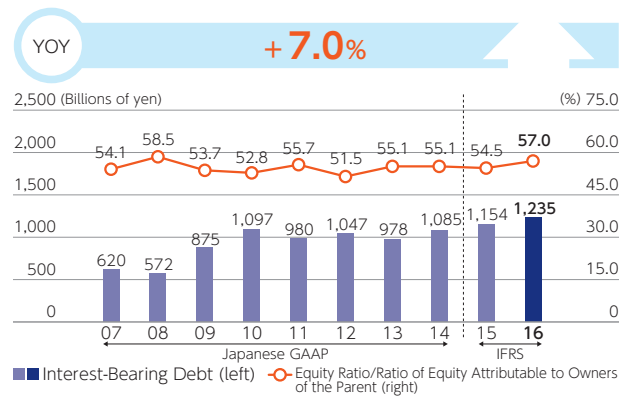
Capital Expenditures

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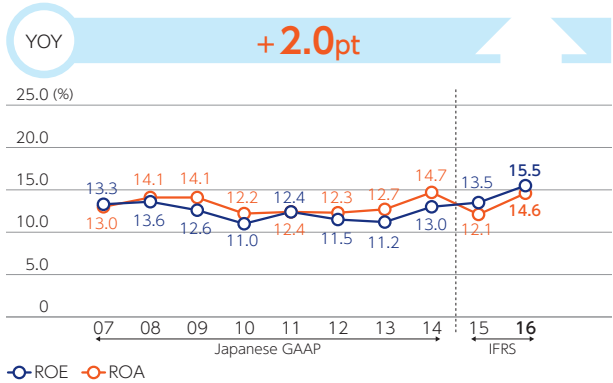


Interest-Bearing Debt

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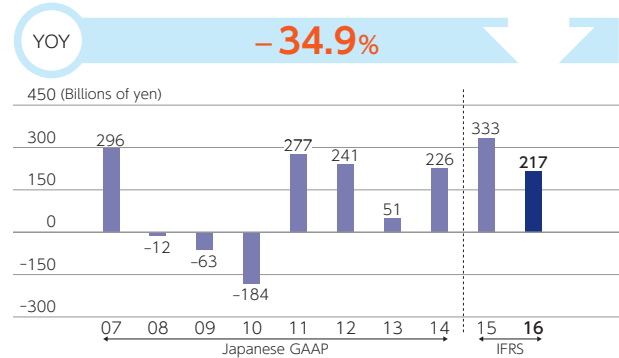


ROE



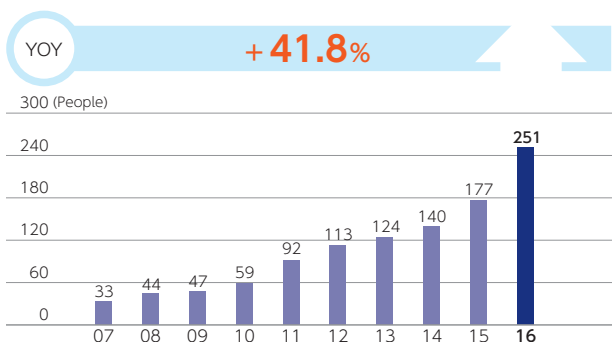
Free Cash Flows

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Number of Female Managers

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Power Consumption

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