# Consolidated Financial Highlights\*1

(Years ended March 31)

2008 2009 Consolidated 2010 2011 Operating Revenues/Operating Revenue ¥3,596,284 ¥3,497,509 ¥3,442,147 ¥3,434,546 Operating Income\*3 471,912 400,452 443,207 443,862 Operating Margin\*3 11.1% 12.7% 12.9% 13.7% EBITDA\*4 936,315 769,209 904,030 927,253 21.4% EBITDA Margin 25.8% 26.9% 27.3% Net Income/Profit for the Year Attributable to Owners of the Parent\*3 255,122 217,786 222,736 212,764 Capital Expenditures 517,002 575,072 518,034 443,677 Depreciation and Amortization\*3 351,269 434,623 460,940 449,318 Interest-Bearing Debt 874,951 1,096,778 979,630 571.945 Equity Ratio/Ratio of Equity Attributable to Owners of the Parent\*3 58.5% 53.7% 52.8% 55.7% Return on Equity/Ratio of Return on Equity Attributable to Owners of the Parent (ROE) 13.6% 12.4% 12.6% 11.0% Return on Assets/Ratio of Return on Total Assets (ROA)\*3 14.1% 14.1% 12.2% 12.4% Earnings per Share/Net Basic Earnings per Share\*3, \*5 (yen/U.S. dollar) 81.35 96.92 83.29 79.61 Dividends per Share\*5 (yen/U.S. dollar) 17.50 18.33 21.67 23.33 Dividend Payout Ratio 21.5% 22.0% 24.1% 27.2% Net Cash Provided by (Used in) Operating Activities 545,234 712,231 739,992 717,354 Net Cash Provided by (Used in) Investing Activities (557,688)(775,470)(924,442)(440,546)Free Cash Flows\*6 276.808 (12,454)(63,240)(184,450)Net Cash Provided by (Used in) Financing Activities 149,239 (104,410)191,490 (279,998)Number of Consolidated Employees (people) 15,865 16,967 18,301 18,418 Number of Female Managers (people)\*7 44 47 59 92 Number of Consolidated Foreign Employees (people) CO<sub>2</sub> Emissions (t)\*8 1.028.160 1.061.746 1,181,403 1.108.282 Power Consumption (MWh)\*9 1,849,970 1,910,356 2,126,440 1,995,042

<sup>\*1</sup> Terminology differences between JGAAP and IFRS (adopted from the fiscal year ended March 31, 2016) will be presented as "JGAAP/IFRS."

<sup>\*2</sup> Yen amounts are translated into U.S. dollar amounts, for convenience only, at the rate of ¥112.19 = U.S.\$1 on March 31, 2017.

<sup>\*3</sup> Provisional accounting treatment was applied for business combinations conducted in the fiscal year ended March 31, 2016. These were confirmed in the fiscal year ended March 31, 2017, and the figures for the fiscal year ended March 31, 2016 have been restated accordingly.

<sup>\*4</sup> From the fiscal year ended March 31, 2013 and in the fiscal year ended March 31, 2015, the EBITDA calculation formula has been changed.

Until the fiscal year ended March 31, 2012: EBITDA = Operating income + depreciation and amortization + noncurrent assets retirement cost

Until the fiscal year ended March 31, 2015 (JGAAP): EBITDA = Operating income + depreciation and amortization + amortization of goodwill + noncurrent assets retirement cost

Since the fiscal year ended March 31, 2015 (IFRS): EBITDA = Operating income + depreciation and amortization + noncurrent assets retirement cost + impairment loss

JGAAP				IFRS			
						Millions of yen	Millions of U.S. dollars*2
2012	2013	2014	2015	2015	2016	2017	2017
¥3,572,098	¥3,662,289	¥4,333,628	¥4,573,142	¥4,270,094	¥4,466,135	¥4,748,259	\$42,323
477,648	512,669	663,245	741,299	665,719	832,583	912,976	8,138
13.4%	14.0%	15.3%	16.2%	15.6%	18.6%	19.2%	19.2%
908,499	959,571	1,186,069	1,292,597	1,284,553	1,410,971	1,524,207	13,586
25.4%	26.2%	27.4%	28.3%	30.1%	31.6%	32.1%	32.1%
238,605	241,470	322,038	427,931	395,805	494,878	546,658	4,873
421,568	467,020	571,799	576,197	667,714	531,434	519,365	4,629
417,886	406,726	470,098	494,570	518,708	532,442	545,177	4,859
1,046,754	977,563	1,084,966	1,002,214	1,154,116	1,235,287	1,151,650	10,265
51.5%	55.1%	55.1%	57.3%	54.5%	56.3%	56.7%	56.7%
44.50/	44.00/	10.00/	44.00/	10.50/	45.50/	45.00/	45.00/
11.5%	11.2%	13.0%	14.9%	13.5%	15.5%	15.9%	15.9%
12.3%	12.7%	14.7%	14.5%	12.1%	14.5%	15.0%	15.0%
96.86	105.30	132.87	170.84	158.01	197.73	221.65	1.98
26.67	30.00	43.33	56.67	56.67	70.00	85.00	0.76
27.5%	28.5%	32.6%	33.2%	35.9%	35.4%	38.3%	38.3%
725,886	523,908	772,207	962,249	968,752	884,538	1,161,074	10,349
(484,507)	(472,992)	(546,257)	(674,520)	(635,745)	(667,917)	(637,225)	(5,680)
241,379	50,916	225,950	287,729	333,006	216,621	523,849	4,669
(225,931)	(140,249)	(105,643)	(224,862)	(310,528)	(299,003)	(485,784)	(4,330)
19,680	20,238	27,073	28,172	28,456	31,834	35,032	35,032
113	124	140	177	177	251	270	270
_	_	2,630	2,624	2,624	4,380	4,423	4,423
1,218,659	1,049,422	939,502	1,044,357	1,044,357	1,081,553	1,067,085	1,067,085
2,190,787	1,885,703	1,686,480	1,873,293	1,873,293	1,939,115	1,913,023	1,913,023

<sup>\*5</sup> Values are adjusted following stock splits conducted with effective dates of October 1, 2012, April 1, 2013, and April 1, 2015. Figures for previous fiscal years have been retroactively adjusted.

<sup>\*6</sup> Free cash flows = Net cash provided by (used in) operating activities + net cash provided by (used in) investing activities

<sup>\*7</sup> Including KDDI employees on loan outside of the Company in addition to full-time KDDI employees
\*8 Calculated based on non-consolidated power and fuel consumption

<sup>\*9</sup> Non-consolidated basis



#### **ROE**



## Earnings per Share/ Net Basic Earnings per Share (EPS)



# Dividends per Share











# Number of Female Managers P.34



# **Power Consumption**



